

Module description: Corporate Culture & Cross Cultural Management

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| Module Code | w.BA.XX.CoCCCM-IM.25HS | |
| ECTS Credits | 6 | |
| Language of Instruction/Examination | English | |
| Module Description | This module is designed to help students develop their skills in the field of corporate culture and cross-cultural management. Students are taught to understand the meaning of culture and its impact on organizations and on human behavior. They learn about, and are able to effectively cope with, the diversity of social value orientations and communication styles in the world of international business. | |
| Organizational Unit | Abteilung International Business | |
| Module Coordinator | Jeremy Dela Cruz | |
| Deputy Module Coordinator | Petra Barthelmess | |
| Program and Specialization | <ul style="list-style-type: none"> International Management | |
| Legal Framework | Academic Regulations BSc dated 29.01.2009, for the degree programs in Business Administration, International Management, Business Information Technology, Business Law, Business Law and Applied Law, first adopted on 12.05.2009 | |
| Module Category | Module Type Compulsory | Program Phase First Year-Studies |
| Prerequisite Knowledge | | |
| Contribution to Program Learning Objectives (by the concerned Module) | <ul style="list-style-type: none"> Professional Competence Methodological Competence Social Competence Self-Competence | |
| Contribution to Program Learning Objectives | <p>Professional Competence</p> <ul style="list-style-type: none"> Knowing and Understanding Content of Theoretical and Practical Relevance Apply, Analyze, and Synthesize Content of Theoretical and Practical Relevance Evaluate Content of Theoretical and Practical Relevance <p>Methodological Competence</p> <ul style="list-style-type: none"> Problem-Solving & Critical Thinking Scientific Methodology Work Methods, Techniques, and Procedures Information Literacy Creativity & Innovation <p>Social Competence</p> <ul style="list-style-type: none"> Written Communication Oral Communication Teamwork & Conflict Management Intercultural Insight & Ability to Change Perspective <p>Self-Competence</p> <ul style="list-style-type: none"> Self-Management & Self-Reflection Ethical & Social Responsibility Learning & Change | |

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Module Learning Objectives

Students...

- are familiar with the theory of corporate culture.
- are familiar with the theory of cross-cultural management.
- develop cultural self-awareness.
- communicate effectively across cultural boundaries.
- work effectively independently and in groups.

Module Content

- Corporate culture and cross-cultural management
- Communication styles across cultures
- Cultural dimensions – social value orientations
- Cultural conflicts, critical incidents, and reconciliation methods
- Cultural awareness and self-reflection
- Cross-cultural communication
- Diversity management
- Multicultural and highly diverse teams and leadership
- East meets West

Links to other modules

This module is linked to the following modules:

Digital Learning Resources

- Reader
- Teaching Videos
- Teaching Materials
- Practice and Application Exercises (with Key)
- Case studies and discussion

Methods of Instruction

- Lecture
- Application Tasks
- Exercises
- Problem-Oriented Teaching
- Case Studies
- Interactive Instruction
- Project Work
- Explorative Learning

Social Settings Used:

- Individual Work
- Group Work

Type of Instruction

| | Classroom Instruction | Guided Self-Study | Autonomous Self-Study |
|-------------------|-----------------------|-------------------|-----------------------|
| Large Class | 56 h | 64 h | |
| Small Class | - | - | |
| Group Instruction | - | - | |
| Practical Work | - | - | |
| Seminar | - | - | |
| Total | 56 h | 64 h | 60 h |

Performance Assessment

| End-of-module exam | Form | Length (min.) | Weighting | |
|---------------------------------------------------------------------------------------------------------------------------------|---------------|-----------------|---------------|-----------|
| Written exam | closed book | 60 | 100.00 | |
| Permitted Resources | No calculator | With dictionary | | |
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| Others | Assessment | Format | Length (min.) | Weighting |
| IDI Assessment <i>This is a compulsory/threshold assessment event and a prerequisite to sitting the MEP for this module.</i> | Pass/Fail | Einzelarbeit | 20 | 0.00 |

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| Classroom Attendance Requirement | <p>Other</p> <p>Attendance and participation in the IDI assessment is mandatory.</p> |
| Compulsory Reading | |
| Recommended Reading | <ul style="list-style-type: none"> • House, R. & Mansour, J. & Hanges, P. & Dorfman, P. & Gupta, V. (2004). Culture, Leadership, and Organizations: The GLOBE Study of 62 Societies. SAGE Publications. ISBN 9780761924012. • Gardenswartz, L. & Rowe, A. & Digh, P. & Bennett, M. (2003). The Global Diversity Desk Reference: Managing an International Workforce. Pfeiffer. ISBN 9780470571064. • Trompenaars, F. & Asser, M. (2010). The Global M&A Tango: How to Reconcile Cultural Differences in Mergers, Acquisitions, and Strategic Partnerships. McGraw Hill. ISBN 9780071770156. • Trompenaars, F. & Hampden-Turner, C. (1997). Riding The Waves of Culture: Understanding Diversity in Global Business. 2nd Edition. Irwin Professional. ISBN 9780786311255. • Hofstede, G. & Hofstede, G. & Minkov, M. (2010). Cultures and Organizations: Software of the Mind. 3rd Edition. McGraw Hill. ISBN 9780071664189. • Chhokar, J. & Brodbeck, F. & House, R. (2007). Culture and Leadership Across the World: The GLOBE Book of In-Depth Studies of 25 Societies.. SAGE Publications. ISBN 9780805859973. • Trompenaars, F. & Hampden-Turner, C. (2000). Building Cross-Cultural Competence: How to Create Wealth from Conflicting Values. McGraw Hill. ISBN 978047149527. |
| Comments | <p>The Head of Program or the Module Coordinator reserve the right to amend this module description if necessary.</p> |