

Valid from 2025.HS

Module description: Drivers – Politics and Governance	
Module Code	w.MA.XX.DPG.23HS
ECTS Credits	3
Language of Instruction/Examination	English
Module Description	The transformation towards a circular economy is supported and/or driven by policy. Central to this process are the governance and policy-mix concepts. In this module, we present and discuss the political and drivers and barriers as well as transformation paths towards a circular economy. At the same time, we address the multi-level governance (coordinated actions) and policy instruments/measures required to promote circular economy as well as associated policy challenges. Influencing policies will be analyzed from multiple stakeholder perspectives: private sector/enterprises, consumers, legislators, and non-governmental organizations (NGOs). Drivers and barriers are discussed in the context of the sustainable development goals, global environmental governance, supranational frameworks such as the EU Green Deal and EU Circular Economy Action Plan, national policy frameworks, as well as environmental, social, and corporate governance (ESG) principles.
Organizational Unit	International Management Institute
Module Coordinator	Raushan Bokusheva
Deputy Module Coordinator	Paula Mónica Castro Pareja
Program and Specialization	<ul style="list-style-type: none"> • Circular Economy Management
Legal Framework	Academic Regulations MSc in Circular Economy Management dated 02.06.2022, Appendix to the Academic Regulations for the degree program in Circular Economy Management, first adopted on 23.09.2022
Module Category	Module Type Compulsory
Prerequisite Knowledge	Students must have basic knowledge of: <ul style="list-style-type: none"> • sustainability and resources and how they are managed. • circular economy methods and definitions. • technologies and innovations in the circular economy.
Contribution to Program Learning Objectives (by the concerned Module)	<ul style="list-style-type: none"> • Professional Competence • Methodological Competence • Social Competence • Self-Competence

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Contribution to Program Learning Objectives	Professional Competence <ul style="list-style-type: none"> • Knowing and Understanding Content of Theoretical and Practical Relevance • Apply, Analyze, and Synthesize Content of Theoretical and Practical Relevance • Evaluate Content of Theoretical and Practical Relevance Methodological Competence <ul style="list-style-type: none"> • Problem-Solving & Critical Thinking • Scientific Methodology • Work Methods, Techniques, and Procedures • Information Literacy • Creativity & Innovation Social Competence <ul style="list-style-type: none"> • Written Communication • Oral Communication • Teamwork & Conflict Management • Intercultural Insight & Ability to Change Perspective Self-Competence <ul style="list-style-type: none"> • Self-Management & Self-Reflection • Ethical & Social Responsibility • Learning & Change 	
Module Learning Objectives	Students... <ul style="list-style-type: none"> • know the players, policies, and measures in multilateral, supranational, and national settings. • understand typical policy measures to foster implementation of the circular economy. • understand the strengths and weaknesses of different policy instruments. • know how to examine policymaking mechanisms (e.g., lobbying). • know how to analyze the impact of policies, regulations, and other measures. • know innovation process dynamics and policy instruments aimed at promoting innovation (technological, institutional, and social innovations). 	
Module Content	<ul style="list-style-type: none"> • The circular economy as a long-term transformation process • History of circular economy in Switzerland. Political theory: Definition of government and governance, polity, policy, and politics • The role of policy for the circular economy. The policymaking process: Case study Switzerland: "Revision USG" • Lobbying and stakeholder analysis (reference to behavioral change) • Typology of measures, policy instruments, policy mix concept. Regulation and economic instruments (bans of substances, taxes on resources extraction, extended producer responsibility, waste fees) • Policy impact evaluation • Innovation policy and economics • Market competition and company strategic behavior • Supranational approaches • National and regional approaches • Multilateral approaches • Policy challenges towards a circular economy in various case studies (student presentations) • Synthesis and Q&A on exam 	
Links to other modules	This module is linked to the following modules:	
Digital Learning Resources	<ul style="list-style-type: none"> • None 	
Methods of Instruction	<ul style="list-style-type: none"> • Lecture • Interactive Instruction • Case Studies • Application Tasks 	Social Settings Used: <ul style="list-style-type: none"> • Pair Work • Individual Work • Group Work

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Type of Instruction		Classroom Instruction	Guided Self-Study	Autonomous Self-Study	
	Lecture	20 h	40 h		
	Exercise	4 h	2 h		
	Project Work	-	-		
	Seminar	4 h	20 h		
	Total	28 h	62 h	0 h	
Performance Assessment	End-of-module exam		Form	Length (min.)	Weighting
	Written exam		closed book	60	60.00
	Permitted Resources		Spec. calculator acc. to leaflet "Utilities"		
	Others		Assessment	Format	Length (min.)
	Talk/oral presentation		Grade	Gruppenarbeit	20
					40.00
Classroom Attendance Requirement	80%				
Compulsory Reading	<ul style="list-style-type: none"> Geissdoerfer, M. & Vladimirova, D. & Evans, S. (2018). Sustainable Business Model Innovation: A Review. 198. Journal of Cleaner Production, (198), pp. 401-416. doi: 10.1016/j.jclepro.2018.06.240. Duygan, M. & Stauffacher, M. & Meylan, G. (2018). Discourse Coalitions in Swiss Waste Management: Gridlock or Winds of Change?. Waste Management, (72), pp. 25-44. doi: 10.1016/j.wasman.2017.11.006. Pfeffer, D. & Reike, D. & Bening, C. (2025). Analyzing Policy Mixes for the Circular Economy Transition: The Case of Recycled Plastics in Electronics. Environmental Innovation and Societal Transitions, (56), pp. 100982. doi: 10.1016/j.eist.2025.100982. Hartley, K. & Schützchen, S. & Bakker, C. & Kirchherr, J. (2023). A policy framework for the circular economy: Lessons from the EU. Journal of Cleaner Production, 412 pp. 137176. doi: https://doi.org/10.1016/j.jclepro.2023.137176.. 				
Recommended Reading					
Comments					